



ICC

INTERNATIONAL  
CODE  
COUNCIL®

[www.iccsafe.org](http://www.iccsafe.org)

oneICC

STRATEGIC PLAN

2030



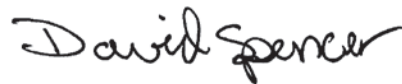
## Letter from the President and the CEO

The International Code Council's 2030 Strategic Plan outlines our vision for the next five years. Building upon our illustrious 30-year history, the organization remains dedicated to serving our members, stakeholders, and strategic partners. We are committed to expanding our building safety mission and our diverse range of solutions and services to new communities across the globe.

This document reflects the thoughtful and careful input of many dedicated individuals, including members, staff, board, and other stakeholders. As *One ICC*, we move forward into the future with a focus on empowering members, protecting communities, and strengthening ICC. The *One ICC* Strategy embodies the idea of unity—bringing all ICC companies together to maximize the collective benefit we deliver to our communities. It also

signifies ICC's commitment to being one with its members, stakeholders, and partners to achieve shared goals and create lasting impact together. With these tenets at our core, we will continue our vision of creating safe, affordable, and resilient buildings and communities.

As we look to the next five years, we bring passion, determination, and enthusiasm to providing the information, tools, and resources that members rely on, building safety professionals turn to, and the public trusts. We invite you to join us in this journey, and we look forward to creating a safer world together.

A handwritten signature in black ink that reads "David Spencer".

**David Spencer, CBO**  
President

A handwritten signature in black ink that reads "John Belcik".

**John Belcik**  
Chief Executive Officer

# STRATEGIC PLAN → 2030 →



To guide ICC through 2030, we continue to harness the collective power of our members, stakeholders, and strategic partners to create safer, more affordable, and resilient buildings and communities.

We accomplish this through our *One ICC* Strategy by:

## oneICC

### Empowering Members

- Identifying and serving member needs
- Providing tools and resources to empower career growth
- Elevating the profession and creating a future-ready workforce
- Creating connection with and among members

### Protecting Communities

- Developing model codes and standards based on safety, affordability, and resilience
- Supporting code adoption, implementation, and integration
- Providing industry-leading products, solutions, and services
- Delivering advanced digital tools for evolving needs

### Strengthening ICC

- Cultivating a unified identity, attracting top talent, and providing career support and advancement
- Driving organizational excellence and increasing operational efficiencies across the enterprise
- Ensuring financial health through operational practices, strategic investments, and partnerships
- Expanding our mission and reach globally

# STRATEGIC PLAN

# 2030

## ICC Board of Directors

*Chief Executive Officer*  
**John Belcik**

*President*  
**David Spencer**

*Vice President*  
**Mike Boso**

*Secretary/Treasurer*  
**Steve McDaniel**

*Immediate Past President*  
**Stuart D. Tom**

*Director at Large*  
**Jack Applegate**

*Section E Director*  
**Benjamin Breadmore**

*Director at Large*  
**Ron Clements**

*Section D Director*  
**Ron Hampton**

*Section F Director*  
**John (JC) Hudgison**

*Director at Large*  
**Christina Jackson**

*Section C Director*  
**Andre Jaen**

*Section A Director*  
**Randy Metz**

*Director at Large*  
**Sam Palmer**

*Director at Large*  
**José Roig**

*Director at Large*  
**Michael Savage**

*Director at Large*  
**Jim Sayers**

*Director at Large*  
**Sean Toomey**

*Section B Director*  
**Angie Wiese**

**Washington, DC Office** 200 Massachusetts Ave, NW, Suite 250, Washington, DC 20001

25-24782

