



August 17, 2026

Members of the ICC Nominating Committee
c/o John Belcik, CEO
International Code Council
900 Montclair Road
Birmingham, AL 35213

Dear ICC Nominating Committee:

I am pleased to write this letter in support of **Benjamin Breadmore** and his candidacy for **ICC Board of Directors Secretary/Treasurer**.

Ben has dedicated many years of service to both BOAG and the International Code Council. Throughout that time, he has consistently demonstrated professionalism, exceptional knowledge of the code profession, and a level of integrity and character.

His experience with the ICC Board of Directors has provided him with a deep understanding of the challenges and opportunities facing our profession and the ICC membership.

Ben's commitment to advancing the code profession, fostering collaboration, and supporting the mission of the ICC makes him an outstanding candidate for this leadership role. I am proud to endorse him and offer my full support for his candidacy.

If you have any questions or require additional information, please do not hesitate to contact me.

Sincerely,

A handwritten signature in dark ink that reads "Susan Carpenter". The signature is fluid and cursive, with the first name "Susan" and last name "Carpenter" clearly legible.

Susan Carpenter, MCP, CBO
President
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