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August 22, 2025

Mr. Stuart Tom, Chair
Nominations Committee
International Code Council
900 Montclair Road
Birmingham, Alabama 35213

**RE: Letter of Support for Ms. Rachel Parrish - Election
to the ICC Board of Directors**

Dear Chairman Tom:

As you know, Ms. Rachel Parrish of San Antonio, Texas seeks the endorsement of the International Code Council (ICC) Nominations Committee as a candidate for the Board of Directors. The purpose of this letter is to voice California Building Officials' (CALBO's) endorsement of Ms. Parrish and her candidacy for an At-Large seat on the Board of Directors. It is our hope that this endorsement of Ms. Parrish will be of assistance to you and the Nominations Committee as her candidacy is evaluated.

As the largest chapter of ICC, CALBO has a vested interest in promoting only the most qualified of candidates for the Board of Directors. We look for geographic diversity, background, and commitment to the code official profession, demonstrated achievement and a strong understanding of contemporary issues affecting California and the west coast. CALBO feels that Ms. Parrish has shown leadership in each of these aforementioned areas as an active and engaged member of the code council and is therefore worthy of service on the Board of Directors.

Should you have any questions about CALBO's endorsement of Ms. Rachel Parrish, please feel free to reach out to me directly. I look forward to personally supporting Ms. Parrish's election in Cleveland.

Sincerely yours,



Raj Patel, P.E., C.B.O.
President